# Offering Memorandum



Goodyear Tire & Service Center 33014 Grand River Avenue | Farmington, Michigan



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This is a confidential Memorandum intended solely for your limited use and benefit in determining whether you desire to express further interest in the acquisition of the Property.

This Memorandum contains selected information pertaining to the Property and does not purport to be a representation of the state of affairs of the Property or the owner of the Property (the "Owner"), to be all-inclusive or to contain all or part of the information which prospective investors may require to evaluate a purchase of real property. All financial projections and information are provided for general reference purposes only and are based on assumptions relating to the general economy, market conditions, competition and other factors beyond the control of the Owner and CBRE, Inc. Therefore, all projections, assumptions and other information provided and made herein are subject to material variation. All references to acreages, square footages, and other measurements are approximations. Additional information and an opportunity to inspect the Property will be made available to interested and qualified prospective purchasers. In this Memorandum, certain documents, including leases and other materials, are described in summary form.

These summaries do not purport to be complete nor necessarily accurate descriptions of the full agreements referenced. Interested parties are expected to review all such summaries and other documents of whatever nature independently and not rely on the contents of this Memorandum in any manner.

Neither the Owner or CBRE, Inc, nor any of their respective directors, officers, Affiliates or representatives make any representation or warranty, expressed or implied, as to the accuracy or completeness of this Memorandum or any of its contents, and no legal commitment or obligation shall arise by reason of your receipt of this Memorandum or use of its contents; and you are to rely solely on your investigations and inspections of the Property in evaluating a possible purchase of the real property.

The Owner expressly reserved the right, at its sole discretion, to reject any or all expressions of interest or offers to purchase the Property, and/or to terminate discussions with any entity at any time with or without notice which may arise as a result of review of this Memorandum. The Owner shall have no legal commitment or obligation to any entity reviewing this Memorandum or making an offer to purchase the Property unless and until written agreement(s) for the purchase of the Property have been fully executed, delivered and approved by the Owner and any conditions to the Owner's obligations therein have been satisfied or waived.

By receipt of this Memorandum, you agree that this Memorandum and its contents are of a confidential nature, that you will hold and treat it in the strictest confidence and that you will not disclose this Memorandum or any of its contents to any other entity without the prior written authorization of the Owner or CBRE, Inc. You also agree that you will not use this Memorandum or any of its contents in any manner detrimental to the interest of the Owner or CBRE, Inc.

If after reviewing this Memorandum, you have no further interest in purchasing the Property, kindly return this Memorandum to CBRE, Inc.

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#### **INVESTMENT HIGHLIGHTS**

## Long Term, Stable Cash Flow

Goodyear Tire, with a Standard & Poor's credit rating of BB-, has been a tenant since 1965 on their current lease extension which carries them through June, 2016.

## **Minimal Landlord Responsibilities**

Goodyear Tire & Service is responsible for reimbursing the landlord for all operating expenses including real estate taxes and common area maintenance, the tenant procures and pays insurance directly as well as parking lot maintenance.

## **Solid Demographics**

Population of 75,000+ people and an average household income of \$77,000, all within a three-mile radius.

### **Great Location and Access**

The property is in a great location with direct access and frontage along Grand River Avenue with close access to M-5. Excellent traffic counts of 15,000+ along Grand River Avenue and 17,000+ Along Farmington Road.







#### THE OFFERING

CBRE, Inc. has been retained by current ownership as the exclusive marketing advisor for the disposition of the Goodyear Year & Service facility located at 33014 Grand River Avenue, Farmington, Michigan 48336.

#### **INVESTMENT OVERVIEW**

Goodyear Tire has been a tenant since 1965 and has 1.5 years remaining on their current lease term (expires June 30, 2016). The building is 6,120 square feet on a 0.46-acre site which is zoned CBD, Central Business District. The property has seven bays with surface parking along the side of the building and two handicapped spaces in the front of the building.

Goodyear is on a NNN lease in which they are responsible for reimbursing the landlord for all operating expenses including real estate taxes and common area maintenance; however, procures and pays for insurance and parking lot maintenance expenses directly. The only landlord responsibilities are repairs and maintenance of the roof and structure. The lease calls for two, five-year renewal options which requires a notification period of sixty days and increases during each option period.

The Goodyear Tire & Rubber Company is a manufacturer of tires. The Company, together with subsidiaries and joint ventures, develops, manufactures, markets and distributes tires for a range of applications. The Company operates approximately 1,300 tire and auto service center outlets where it offers its products for retail sale and provides automotive repair and other services. Goodyear Tire & Rubber carries a credit rating by Standard and Poor's of BB-.

This is an excellent opportunity to purchase a stabilized asset in this great location along Grand River Avenue in Farmington with close access to M-5.

#### ADDITIONAL INVESTMENT OPPORTUNITY

In addition to the subject property, there is one additional Goodyear Tire location available for sale, in Livonia, Michigan. Please contact Bill O'Connor or David Hesano for further details.

#### OFFERING SUMMARY

The Goodyear Tire & Service facility is being offered at \$621,420 which equates to a cap rate of 10.00 percent and a price per square foot of \$101.





### **PROPERTY SUMMARY**

	CAP RATE	PRICE PER SQUARE FOOT
ASKING PRICE \$621,420	10.00%	\$101.54

PROPERTY:	Goodyear Tire & Service 33014 Grand River Avenue Farmington, MI 48336-3118
COUNTY:	Oakland
PARCEL NUMBER:	20-23-27-154-011
BUILDING SIZE / LAND AREA:	6,120 Square Feet / 0.46 Acres
OCCUPANCY:	100%
YEAR BUILT:	1966
NUMBER OF TENANTS:	Single Tenant



ZONING:	Commercial
NUMBER OF FLOORS:	One
PARKING:	Asphalt Paved
FRONTAGE:	Direct Frontage Along Grand River Avenue
EXTERIOR WALLS:	Brick
ROOF:	Rubber Membrane
STRUCTURE:	Structural Steel Columns
FOUNDATION:	Poured Concrete
HVAC:	Roof Mounted Units





### **Photos**











#### **Area Overview**

The subject property, a stabilized asset, is located along the north side of Grand Rive Avenue, just east of Farmington Road.

### **Oakland County**

This property is located in Oakland County, Michigan. Metro Detroit's suburbs are among the most affluent in the nation. Oakland County is the fourth wealthiest county in the United States among counties with more than one million people. Located just 20 miles north of downtown Detroit, Oakland County is Michigan's leading center for international commercial activity with 721 companies representing 37 countries with business locations in the county.

Oakland County received its first AAA Bond Rating in 1998 and has had it reaffirmed every year since by Moody's and Standard and Poor's. Only 38 counties among more than 3,000 nationwide have attained and maintained this same rating.





### City of Farmington, Michigan

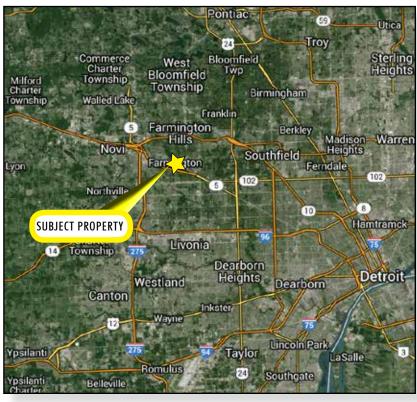
The property is located in Farmington, the crossroads community at the heart of Oakland County, one of the wealthiest counties in the United States. Farmington is a northern suburb of the Detroit area and considered part of Metro Detroit. The subject property is located minutes from downtown Farmington with great access to M-5, Grand River Avenue, I-96, I-696 and Nine Mile and Ten Mile Roads. Downtown Farmington is a walkable community with many historic buildings, a weekly farmers market, 160 businesses including local owned shops as well as local and national restaurants.

To the north of Farmington is Farmington Hills and Bloomfield Hills, among the wealthiest in Oakland County, to the south is Livonia, rated among the best places in the United States to raise children. Southfield is to the east, one of the largest office submarkets in Metro Detroit and Novi is to the west, one of the fastest growing areas in the Metro area. Friendly neighborhoods, respectable schools and beautiful parks have made the city of Farmington a desirable place to live and work.



### **Location Maps**









### **Location Maps**





### **DEMOGRAPHIC PROFILE**

	THE TROTILE	33014 Grand River Ave 1 mile radius	33014 Grand River Ave 3 mile radius	33014 Grand River Ave 5 mile radius
ATION	2014 Estimated Population	8,690	75,700	199,749
	2019 Projected Population	8,867	77,107	201,797
	2010 Census Population	8,509	74,247	197,632
	2000 Census Population	8,547	76,166	205,115
POPUL,	Growth 2010-2014 Growth 2014-2019 2014 Estimated Median Age	2.12% 2.04% 46.81	1.96% 1.86% 41.74	1.07% 1.03% 43.25
	2014 Estimated Average Age	45.07	41.74	42.13
HOLDS	2014 Estimated Households	4,251	33,089	85,475
	2019 Projected Households	4,391	34,099	87,210
	2010 Census Households	4,104	31,999	83,551
	2000 Census Households	4,027	32,274	83,920
HOUSE	Growth 2010-2014	3.57%	3.41%	2.30%
	Growth 2014-2019	3.31%	3.05%	2.03%
	2014 Est. Average Household Size	2.05	2.27	2.32
INCOME	2014 Est. Median Household Income	\$51,261	\$58,019	\$59,155
	2019 Prj. Median Household Income	\$54,694	\$61,998	\$62,704
	2000 Cen. Median Household Income	\$56,754	\$60,450	\$62,732
	2014 Est. Average Household Income	\$70,381	\$77,121	\$78,956
	2014 Estimated Per Capita Income	\$34,428	\$33,710	\$33,786
NG	2014 Estimated Housing Units	4,538	35,760	93,299
	2014 Estimated Occupied Units	4,251	33,089	85,475
	2014 Estimated Vacant Units	287	2,672	7,824
ousi	2014 Est. Owner Occupied Units	2,922	20,326	57,733
	2014 Est. Renter Occupied Units	1,328	12,763	27,742
Ĭ	2014 Est. Median Housing Value	\$144,429	\$166,991	\$163,498
	2014 Est. Average Housing Value	\$156,338	\$183,667	\$183,995





### **RENT COMPARABLES**

						F	
	Building Name Address	Year Built	Building Size (SF)	Annual Rental Rate	Rental Rate per SF	Expense Reimbursement Method	Comments
*	Goodyear Tire & Service (S&P Rated BB-) - Farmington 33014 Grand River Avenue Farmington, MI	1966	6,120	\$67,800	\$11.08		Goodyear has 1.5 years remaining on their current lease.
1	Former Soleil Furniture 32315 Grand River Ave Farmington, MI	1946	12,000	\$100,800	\$5.40	иии	This free standing building is a former furniture store available for lease with 119 feet of frontage along Grand River Avenue.
2	Napa Auto Parts 20340 Farmington Road Livonia, MI	1980 / 1992	5,400	\$48,600	\$9.00	NNN	The property is currently an existing Napa Auto Parts but could be available for lease at \$9.00 per square foot. The property is also available for sale for \$330,000 (\$61.11 per SF).
3	Freestanding Retail 20405 Middlebell Road Livonia, MI	1969 / 1987	9,216	\$110,592	\$12.00	NNN	This free standing building with 15 surface parking spots available for the property.
4	Drokeshire Plaza 35103-35125 Grand River Avenue Farmington, MI	1998	7,200	\$100,800	\$14.00	NNN	The center has 537 feet of frontage along Grand River Avenue with 45 surface parking spaces.
5	Freestanding Retail 20745 Farmington Road Farmington Hills, MI	1972	2,102	\$20,495	\$9.75	NNN	The property is a former Farm Hill Donuts location.
6	Tuffy Auto Service Center 23846 West 135th Street Plainfield, IL	2003	3,920	\$93,727	\$23.91	NNN	This comparable represents a 3,920 square foot Tuffy Auto Service Center at 23846 West 135th Street in Plainfield, Will County, Illinois. The property was built in 2003 on 0.73 acre. The lease originally commenced in 2004 and the current lease rate (as of 11/11) is \$23.91 per square foot on a net basis. Tuffy is on a 20 year term that commenced in 2010.
7	Tuffy 33353 Woodward Avenue Birmingham, MI	1978	4,359	\$52,200	\$11.98	NNN	Tuffy Auto Service has been a tenant in the property since 2007 and has less than one year remaining on their current lease term (expires October 31, 2014). The building is 4,359 square feet situated on a 0.42- acre pancel which is zoned B2B, Business to Business. The property has seven bays with surface parking in the front of the building. The buyer purchased to convert into their own auto use.
8	Tuffy 1524 West Fifth Avenue Columbus, OH	1994	3,600	\$68,400	\$19.00	NNN	Built in 1994, the comparable is considered to be in good condition. The improvements include five front loaded service bays. Tuffy executed the first option term of their original lease in February 2009 for 5 years which will expire in January 2014. Tuffy is currently paying \$19.00 per square flox, triple net. The lease also include one additional option term at fair market value.
9	Tuffy 600 East 9th Street Lockport, II	1990	2,400	\$43,713	\$18.21	NNN	This is a Tuffy franchisee lease, tenant pays all operating expenses and taxes. There are four service bays plus one reception area. Tenant just exercised their first three year option. This is a Tuffy franchisee lease.

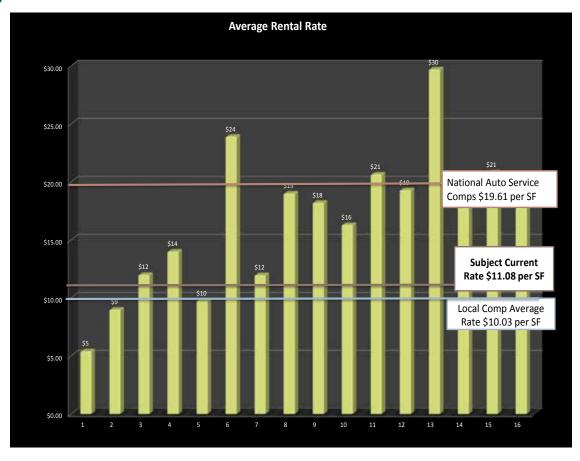


### **RENT COMPARABLES**

	Building Name Address	Year Built	Building Size (SF)	Annual Rental Rate	Rental Rate per SF	Expense Reimbursement Method	Comments
*	Goodyear Tire & Service (S&P Rated BB-) - Farmington 33014 Grand River Avenue Farmington, MI	1966	6,120	\$67,800	\$11.08		Goodyear has 1.5 years remaining on their current lease.
10	Tuffy Auto Service Center 512 W Northland Avenue Appleton, WI	1998	3,680	\$60,005	\$16.31	NNN	This property was a built to sulf for Tuffy Associates Corporation with an original 15 year term. The lease has under four years remaining (expires 228/2017)with two, five-year options. The lease is a NNN lease where the tenant is responsible for all expenses with the property including roof, excluding structure. Tuffy Associates Corporation is on the lease
11	Goodyser Tire & Rubber Co. 22231 S IH-35 Kyle, TX	2006	7,205	\$148,800	\$20.65	NNN	Goodyear operates approximately 1,400 stores worldwide and generates revenues of nearly \$22 billion annually, making it one of the largest auto service providers in the world. This offering is backed by a 10-year lease, with the lease also includes six 5-year options to renew, each with base rent increases. Goodyear is 88- rated.
12	Meinelse 2049 Harbor Boulevard Costs Misse, CA	1967	5,431	\$104,813	\$19.30	NNN	Meineke has a rental increase of 2% January 1, 2017. The tenant signed a new 10 year lease with three, five year renewal options.
13	Tuffy 2770 Race Track Road Jacksonville, FL	2007	5,698	\$169,292	\$29.71	NNN	Tuffy had 15 years remaining on their lease at the time of the sale. The lease was equipped with two, five-year options as well.
14	Goodyear Tire Service 817 North Clay Street Jacksonville, Fl	2006	8,000	\$143,968	\$18.00	NNN	Goodyear is a long-term BB Standard & Poor's credit- rated investment within the greater Jackson-like, Florida Metropolitan Statistical Area (MSA). Goodyear is the largest tire company in the world boasting sales in excess of \$18 billion anally. They have 7 years and four months remaining on their current lease. This is a NN lease.
15	Jiffy Lube 5598 North Orange Blossom Trail Orlando, FL	1997	2,572	\$53,550	\$20.82	NNN	Original lease was 20 years, from December 1996 through 2016. In 2013 it was extended for another 20 years (Second Amendment to Lease). Franchisee also offers personal guaranty by Jason Thomas per Second Amendment to Lease. Southby Lube, the franchisee, is Amendment to Lease. Southby Lube, the franchisee is to Thomas Jason. Founded in 1986. Southbay Lube estimates annual sales of \$1.70 million from their eight locations.
16	Meineke 74 Sowmill Village Lane Franklin, NC	2010	4,200	\$74,736	\$17.79	NNN	Meineke has eight years remaining on the initial 10 year lease with two five-year options. There are two percent rent increases annually during the base and option terms. The landlord is responsible for the roof and structure. The property is leased to a Meineke franchisee, Masters Touch Automotive Services, Inc., which offers a personal guarantee from the proprietor.
	National Aut		Comparables Comparables		\$10.03 \$19.61		
All Comparable Averages				\$87,156	\$16.61		



#### **RENT COMPARABLES**



#### **RENTAL RATE**

The average rental rate for local comparable retail space is \$10.03 per square foot NNN compared to the national auto service comparables operating at an average rate of \$19.61 per square foot NNN. Therefore, the subject at a current rental rate of \$11.08 per square foot NNN, is operating in line with the market average.



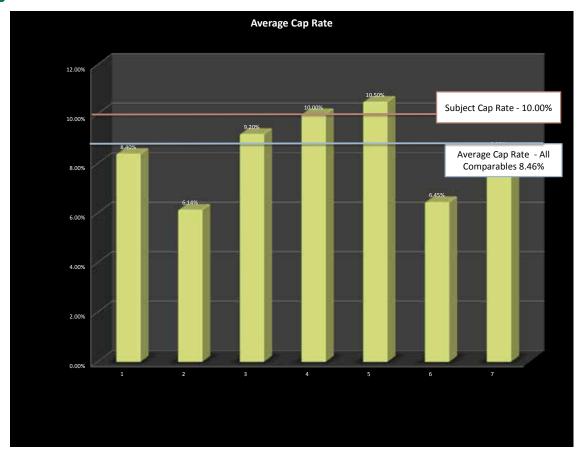


### **SALES COMPARABLES**

	Building Name Address	Year Built	Building Size (SF)	Sale Date	Sales Price	Price/SF	Occupancy at Sale	Cap Rate	Term Remaining (Years)	Comments
*	Goodyear Tire & Service (S&P Rated BB-) - Farmington 33014 Grand River Avenue Farmington, MI	1966	6,120		\$621,366	\$102	100%	10.00%	1.50	Goodyear has 1.5 years remaining on their current lease.
1	Jiffy Lube 828 West Baseline Road Mesa, AZ	1982	1,589	9/5/2014	\$1,000,000	\$629	100.00%	8.40%	10.00	This consists of one retail building approximately 1,589 square feet and situated on a 0.27-acre site. The property was occupied by Jiffy Lube on a 25-Year NNN lease with 10 more years remaining on the lease.
2	Tulfy 33353 Woodward Avenue Birmingham, Ad	1978	4,359	6/15/2014	\$907,500	\$208	100.00%	6.14%	1.00	Tuffy Auto Service has been a terral in the property since 2007 and has less than one year remaining on their current season to the property of the property o
3	Tuffy 9584 Ridgetop Boulevard Silverdale, WA	1995	1,364	1/21/2014	\$850,000	\$623	100.00%	9.20%	6.00	This was an investment sale - the property was 100% occupied at time of sale. The current tenant, Jiffy Lube has 6 years remaining on its triple net lease. A buyer broker confirmed that the cap rate was 9.5. The Jiffy Lube's rent is set at 1 fixed rate or 8% of gross sales. It was confirmed that for the last 12 months, Jiffy Lube's gross sales have been \$976,000. This site is operated by Hearfland Automotive, which is one of the largest national Jiffy Lube operators.
4	Jiifly Lube 2105 East Jappa Road Baltimore, MD	1983	1,936	8/26/2013	\$1,065,000	\$550	100.00%	10.00%	3.50	On 8/26/13, 1,580 SF sold for \$1,065,000 in a single- tenant net leased deal. Jiff, Lube currently occupies the properly and has propraintely \$2,5 years remaining an their lease. Jiff Lube pays approximately \$106,000 per year NRN.
5	Tuffy 406 West Neider Avenue Coeur d'Alene, ID	1980	20,000	2/1/2011	\$1,500,000	\$75	100%	10.50%	N/A	The property was 100% occupied by Dollar Tree at the time of sale and the buyer purchased the property as an investment. The transaction took place in February 2011 at a purchase price of \$1.50,00.00 or \$75.00 per square floot. According to the listing broker, the property sold at a capitalization rate of 10.50% based on existing in place on concome. The property was originally listed at \$1,875,000 and remained on the market for approximately 11 months.
6	Meineke 2049 Harbor Boulevard Costa Mesa, CA	1967	5,431	5/29/2013	\$1,625,000	\$299	100%	6.45%	10.00	Meineke has a rental increase of 2% January 1, 2017. The transt signed a new 10 year lease with three, five year renewal options.
7	Tuffy 2770 Race Track Road Jacksonville, FL	2007	5,698	4/15/2013	\$1,987,000	\$349	100%	8.52%	15.00	Tuffy had 15 years remaining on their lease at the time of the sale. The lease was equipped with two, five-year options as well.
				All Compa	rable Averages	\$391		8.46%	7.58	Average Term Remaining



#### **SALES COMPARABLES**

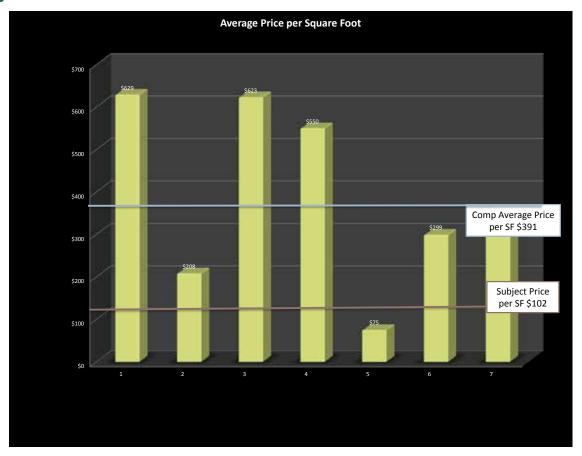


#### **CAP RATE ANALYSIS**

The average cap rate for sales of similar transactions is 8.46 percent; therefore, the subject property, with 1.5 years remaining at an asking cap rate of 10.00 percent, is priced in line with the market.



#### **SALES COMPARABLES**



#### PRICE PER SQUARE FOOT ANALYSIS

The average price per square foot for sales of similar single tenant retial transactions is \$391 per square foot; therefore, the subject property, with 1.5 years remaining at a price per square foot of \$102, is priced in line with the market.





#### **FINANCIAL ANALYSIS**

ASKING PRICE 10.00% \$101.54

PROPOSED FINANCING	
FINANCING TERMS:	The property is being offered on an all cash basis.
EXISTING FINANCING:	The asset is being offered free and clear of existing financing

PROPERTY OVERVIEW	
PROPERTY:	Goodyear Tire & Service 33014 Grand River Avenue Farmington, MI 48336
BUILDING SIZE:	6,120 SF
PROPERTY TYPE:	Single Tenant Retail
YEAR BUILT:	1966
PARCEL SIZE:	0.46 Acres
TYPE OF OWNERSHIP:	Fee Simple
CURRENT OCCUPANCY:	100%

EXPENSE ESTIMATES	
REAL ESTATE TAXES:	The real estate taxes have been estimated based on the 2014 SEV is \$134,580 (same as the 2014 taxable value) and the 2014 estimated millage rate of 52.6859.
PROPERTY INSURANCE:	The tenant procures and pays directly.
COMMON AREA MAINTENANCE:	The expense has been estimated based on market expenses of \$1.00 per square foot. Tenant is responsible for parking lot maintenance.
MANAGEMENT FEE:	The management fee has been estimated at 5.0% of EGR.
VACANCY FACTOR:	Due to the single tenant nature and strong credit tenant, a vacancy factor has not been applied.
CAPITAL RESERVES:	Have been included as an expense and have been estimated at \$0.25 per square foot.





#### **TENANT OVERVIEW**

Goodyear Tire Company is one of the world's largest tire companies operating 51 plants in 22 countries. In 2013, Goodyear's net income to common share holders was \$600 million. Claiming the name of the #1 tiremaker in North America and Latin America, it is no surprise that Goodyear posted sales of \$19,500,000,000 in 2013. Goodyear also employs approximately 69,000 people around the world.

Goodyear is traded on the NASDAQ Global Select Market as symbol GT. They have nearly 18,000 investors who directly own common stock.

TENANT INFORMATION	
TENANT TRADE NAME	Good Year Tire & Service
TENANT OWNERSHIP	Public
STOCK SYMBOL	NASDAQ: GT
STANDARD & POOR'S CREDIT RATING	BB-
NUMBER OF LOCATIONS	1,300 tire and auto service center outlets 52 manufacturing facilities in 22 countries
HEADQUARTERS	Akron, Ohio
NET SALES	\$19.5 Billion in 2013









### **FINANCIALS - LEASE ABSTRACT**

PROPERTY:	Goodyear Tire & Service - Farmington			
TENANT:	Goodyear Tire & Rubber Company			
GUARANTOR:	Goodyear Tire & Rubber Company			
LEASE TYPE:	Triple Net (NNN / Landlord Roof and Structure)			
COMMENCEMENT DATE:	11/27/1965 (Original Term)			
EXPIRATION DATE:	6/30/2016			
LEASE TERM:	1.5 Years Remaining			
CURRENT RENT:	Current rent: \$67,800 per year / \$11.08 per SF			
RENTAL ESCALATIONS:	None remaining in current term.			
REIMBURSEMENT METHOD:	Tenant is responsible procuring and paying for all operating expenses including real estate taxes common area expenses. The tenant procures and pays for insurance expenses and parking lot maintenance directly.			
RENEWAL OPTIONS:	Two, five-year options remain.			
RENEWAL NOTIFICATION:	60 Days Notice			

LANDLORD REPAIRS:

The landlord is responsible for repairs and replacement to the roof, structure and parking lot.

CAPITAL EXPENDITURES: Landlord's responsibility

TERMINATION OPTION: None.







### **FINANCIALS - YEAR ONE CASH FLOW ESTIMATES**

	Year One	Cash Flow	Estimates	
	All Co	ash Transac	tion	
	Price Down Payment Proposed Financing Rentable Square Feet Price per Square Foot CAP Rate		\$622,131 All Cash All Cash 6,120 \$101.66 10.00%	
ncome Base Rent			1/2015 - 12/2015	Per SF
Goodyear Tire & Service 11/27/1965 - 6/30/2016 1.5 Years Remain Total Base Rent	100.0%	6,120 SF	\$67,800 \$67,800	\$11.08 \$11.08
Scheduled Base Rental Revenue			\$67,800	\$11.08
Expense Reimbursement Revenue Insurance - Tenant to Procure of Common Area Maintenance Real Estate Taxes Management Fee Total Expense Reimbursement Rev	,		\$0 \$6,120 \$7,218 \$0 \$13,338	\$0.00 \$1.00 \$1.18 \$2.18
Gross Potential Income			\$81,138	\$13.26
/acancy/Collection Allowance		0.00%	\$0	\$0.00
Effective Gross Income			\$81,138	\$13.26
Operating Expense Estimates Insurance - Tenant to Procure of Common Area Maintenance Real Estate Taxes Total Common Area Expenses	and Pay Direct		\$0 \$6,120 \$7,218 \$13,338	\$0.00 \$1.00 \$1.18 \$2.18
Management Fee	5.0%		\$4,057	\$0.66
Replacement Reserve	\$0.25		\$1,530 \$18,925	\$0.25 \$3.09





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